



**Haringey** Council

## **Community Safety Partnership - Governance Report**

**Date: 1<sup>st</sup> March 2012**

**Report of: Community Safety and Engagement Manager, Single Frontline**

**Purpose: To agree on an amended structure to reflect the outcome of Haringey's review of partnership governance**

**Attached: Report with background, current structure, proposed structure, membership of a reinstated performance management group.**

**Appendix 1: Chart of proposed format below the Joint Leadership Group**

## **COMMUNITY SAFETY PARTNERSHIP – PROPOSED GOVERNANCE**

### **1. Background**

- 1.1 A recent review of partnership boards in Haringey recommended the retention of the Community Safety Partnership (CSP) alongside a statutory Health and Wellbeing Board. Two safeguarding boards also remain; one for adults and one for children. More recently, a Social Inclusion and Worklessness Group has also been established which covers a large part of the business formerly managed by the Enterprise and Integrated Housing Boards.
- 1.2 The remaining boards report up to a newly formed Joint Leadership Group, combining the Cabinet, Directors and key partners. This replaces the Local Strategic Partnership, meeting 6-weekly with a more dynamic and integrated agenda - **see Appendix 1**
- 1.3 It is recognised that areas of overlap remain such as mental health, domestic violence, drugs and alcohol, employment and regeneration. Some of this is being addressed holistically through Social Inclusion & Worklessness; the Tottenham Delivery Board and the Troubled Families Group on a task and finish basis.
- 1.4 A very significant package of regeneration work is being managed by the Tottenham Delivery Board in conjunction with the Greater London Authority and in partnership with businesses and senior local leaders. This programme is intense and time-limited and sits outside the normal partnership structure.
- 1.5 At the previous CSP in October 2011, partners acknowledged that the board needed to re-shape its sub-groups to fit the new governance framework. It has since become clear that, while much of this work is still needed, there is now a clearer distinction between strategic boards; task and finish working parties and case management groups. This paper proposes an amended structure to reflect the above.
- 1.6 A discussion is also underway to streamline the large number of commissioning groups that exist across Haringey Council but the outcome should not affect this proposal.

### **2. Former structure**

- 2.1 The former structure had a number of themed partnership boards that met on a regular, quarterly cycle. These served largely for information sharing and to set and monitor specific annual action plans. The themes were linked to crime types such as acquisitive crime, violent crime and anti-social behaviour and there was a considerable amount of grant funding to be managed.

2.2 A separate performance management group functioned as a forum for sharing intelligence, managing resources, monitoring progress and overseeing project delivery across all priorities that sat underneath the former Safer and Stronger Communities Service. This meeting provided a joint picture to officer leads and the Cabinet Member with responsibility across disciplines, including domestic violence, drugs and alcohol and youth offending.

### **3. Proposed structure (see Appendix 1)**

3.1 Three strategic boards sit below the two standing partnerships and report to both/all as required. These are the Drug and Alcohol Partnership (DAAT) Board; Youth Offending Partnership Board and the Domestic Violence Partnership Board.

3.2 It is proposed that three further groups should remain directly below the CSP: (Integrated) Offender Management Group – IOM; Gang Action Group (GAG) and the Anti-social Behaviour/Harassment Casework Group. These all work around a casework, wrap around model and will need to meet on an ongoing basis.

3.3 In addition, it is proposed that a streamlined performance management group be reinstated that meets 6 times a year with a focus on the strategic outcomes to:

- Assess the latest intelligence
- Understand and respond to under-performance
- Ensure compliance with legislation and requirements on CSPs
- Manage partnership resources and explore pooled funding
- Manage ad hoc funds and co-ordinate external bids
- Agree and monitor task and finish activity
- Prepare and monitor annual delivery plans

#### Proposed membership

Cabinet Member for Communities

Dept Borough Commander / or Det. Supt Borough Intelligence

Head of Service or Asst Director Single Front Line

Community Safety and Engagement Staff

Chief Inspector Partnerships (Haringey MPS)

DAAT Manager (Public Health)

YOS Manager (CYPS)

DV Service Manager (CYPS)

Key analysts (Police and/or Council)

Head of Emergency Planning (as required)

A link would be maintained to the Tactical Tasking Group that is held every two weeks. This model builds on the award winning 'SAFE' meetings that operate in some other boroughs.

3.4 It is proposed that a full meeting of the CSP should take place three times a year instead of the current 4 in Feb/March; end June; and October.

**4. Decision-making**

4.1 All key strategic decisions will be taken by the full CSP members.. Annual delivery and resource plans will be taken in full consultation with CSP members.

4.2 The performance management group will consider exception reports and feedback to the relevant delivery groups.

4.3 Major or emergency decisions will be escalated to the Chair and Vice-Chair (Cabinet Member and Borough Commander respectively) with notification to the Chief Executive and/or Leader of Haringey Council where appropriate.